

EXTENSION CENTER FOR COMMUNITY VITALITY

2015 Retail Trade Analysis Austin and Mower County

A TOOL USED TO MEASURE THE ECONOMIC HEALTH OF THE LOCAL RETAIL ECONOMY

Authored by Ryan Pesch and Jennifer Hawkins, University of Minnesota Extension Educators



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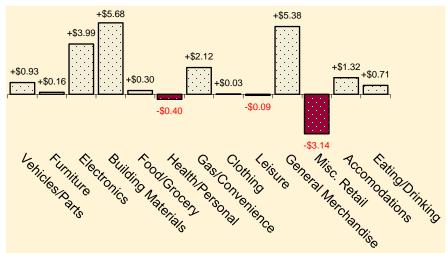
EXECUTIVE SUMMARY

Retail Trade Analysis for Austin, MN

Steady Gains Overall

The Minnesota Department of Revenue releases sales tax information each spring for the year that ended about 15 months earlier. The latest information indicates that Austin's taxable retail and service sales increased by almost 20% between 2008 and 2015 but increased by about 13% over the last three years. Overall taxable sales rose from an estimated \$140 million in 2012 to \$158 million in 2015.1

Figure 1: Taxable Sales Changes by Category (in Millions) 2012 to 2015

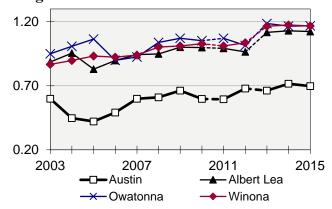


While there were a few categories that experienced a decrease in sales between 2012 and 2015, the majority of categories saw sales gains, most notably Electronics, Building Materials, Gas/Convenience, and General Merchandise categories. It is interesting to note that the number of firms decreased from 409 to 369 during that same period.

Comparing Austin's Performance to Similar Southern Minnesota Cities

There are several ways to measure performance other than dollars of sales. Economists expect cities of larger populations to have more sales since their potential customer base is larger. A way to compensate for that in a retail trade analysis is to measure the *pull factor*.² While the pull factor for Austin is trending positive over the last decade, it has been consistently below what would be expected for a community of its

Figure 2: Pull Factors



¹ The data in this summary are not inflation adjusted. Also, Miscellaneous retail amount is an estimate adjusted from original data. Department of Revenue data are self-reported and the original data for this category in 2012 appear to be overestimated by about \$23 million. Graphs and data for this report were adjusted using the corrected estimate of 2012 sales.

² Pull factor compares the local taxable sales per capita to that of the state. A pull factor index higher than 1.0 usually indicates that businesses are pulling in customers from outside their community. A lower pull factor usually indicates residents are leaving the community to make purchases.

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size. Estimated local per capita taxable sales in 2015 were \$6,298 and \$9,034 for Minnesota for a pull factor of 0.7.

Austin is near several competing retail centers. When looking at other cities of comparable size and situation, like Hastings, Faribault, and Northfield, Austin's pull factor is in a similar range.

Another way to measure activity is by comparing expected performance to actual. Figure 3 provides information on retail sales by selected merchandise categories. "Expected sales" is a standard to which actual performance can be compared. In calculating expected sales, population, income, and typical "pulling power" characteristics are taken into account. The table below calculates pulling power using a similar rural city list based on population + or - 30% of Austin. Expected sales can be used as a guideline or "par value" in analyzing retail strength. This table shows the shoppers are drawn to Austin for Electronics but are leaving Austin for Building Materials, General Merchandise, and Eating and Drinking Places.

Figure 3: Austin Expected Sales Versus Actual Sales for Selected Categories

Selected Categories	Expected Sales (millions)	Actual Sales (millions)	Variance As % of Expected	Trade Area's Estimated Customer Gain (or Loss)
Electronics	\$2.61	\$6.29	+140.9%	+35,380
Building Materials	\$28.37	\$12.03	-57.6%	-14,458
General Merchandise	\$41.51	\$39.95	-3.8%	-948
Eating & Drinking Places	\$33.75	\$31.14	-7.7%	-1,942
Total Taxable Retail & Service	\$196.37	\$158.15	-19.5%	-4,887

The Bottom Line

While Austin's retail and service sales have increased over the past three years, they are about 20%, or \$38 million, below estimates expected for a community of its population.

The largest opportunities, in dollar volume, appear to be in the Building Materials, Vehicles/Parts, Eating/Drinking, and General Merchandise categories. Austin does draw shoppers for several sectors so underperforming categories have an opportunity to take advantage of this traffic.

The full report that follows shows how various retail categories have changed since 2003 so businesses can see how they performed compared to the whole community. The report is also useful for exploring expansion opportunities.

Austin Retail Trade Overview

Total Taxable and Gross Retail Sales

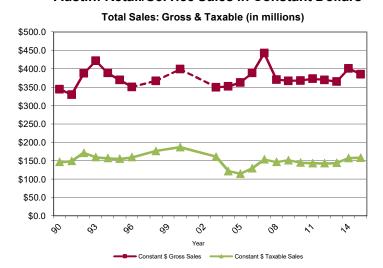
The table below presents gross and taxable retail and services sales for Austin from 2003 through 2015. Without inflation adjustments, taxable sales in Austin increased 18.6 percent from 2008 to 2015, while the number of firms fell 16.5 percent. Statewide, taxable sales decreased .7 percent over the same time period and the number of firms fell 9.3 percent. The per capita sales and pull factor data in this table are based on taxable sales, the more verified sales measure.

The table also presents sales data in constant 2015 dollars. These figures have been adjusted for inflation to reflect their value in 2015. For example, in 2003, taxable sales in Austin totaled \$125.44 million, an amount worth \$160.82 million in 2015 dollars. In constant dollars, gross sales grew 3.9 percent between 2008 and 2015. Constant dollar taxable sales increased 7.9 percent over the same time period.

		Current	t Dollars	Constant 20	15 Dollars	_		
Year	Estimated Population	Gross Sales* (\$millions)	Taxable Sales (\$millions)	Gross Sales* (\$millions)	Taxable Sales (\$millions)	Number of Firms	Per Capita Sales	Pull Factor
2003	23,466	\$272.83	\$125.44	\$349.78	\$160.82	420	\$5,346	0.60
2004	23,507	\$281.26	\$97.48	\$351.58	\$121.85	463	\$4,147	0.45
2005	23,361	\$297.50	\$93.82	\$362.81	\$114.41	419	\$4,016	0.42
2006	23,331	\$330.04	\$109.95	\$388.28	\$129.35	423	\$4,713	0.49
2007	22,950	\$384.78	\$133.53	\$442.28	\$153.49	444	\$5,818	0.60
2008	22,865	\$337.26	\$133.38	\$370.62	\$146.57	442	\$5,833	0.61
2009	22,981	\$330.35	\$136.23	\$367.06	\$151.37	436	\$5,928	0.66
2010	24,718	\$338.28	\$133.10	\$367.70	\$144.67	413	\$5,385	0.60
2011	24,803	\$357.60	\$137.48	\$372.50	\$143.21	404	\$5,543	0.59
2012 **	24,854	\$362.15	\$140.08	\$369.54	\$142.94	409	\$5,636	0.58
2013	24,979	\$361.17	\$142.51	\$364.82	\$143.95	401	\$5,705	0.66
2014	25,010	\$400.59	\$157.20	\$400.59	\$157.20	387	\$6,285	0.72
2015	25,111	\$385.00	\$158.15	\$385.00	\$158.15	369	\$6,298	0.70
7 yr Change '08 to '15	9.8%	14.2%	18.6%	3.9%	7.9%	-16.5%	8.0%	14.2%
3 yr Change '12 to '15	1.0%	6.3%	12.9%	4.2%	10.6%	-9.8%	11.7%	19.6%

^{*}Gross sales figures are self-reported by firms and not audited by the Department of Revenue for accuracy.

Austin: Retail/Service Sales in Constant Dollars



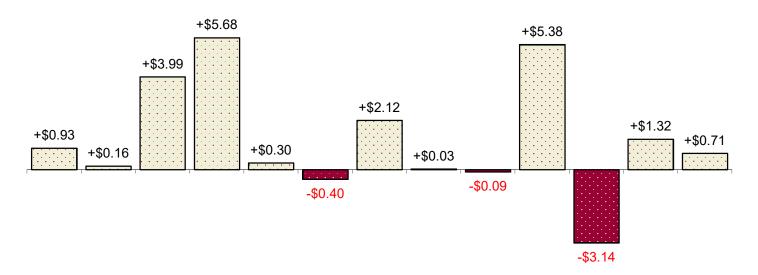
^{**}Other sources indicate that 2012 Taxable Sales reported to the Department of Revenue were overestimated by about \$23 million. The data in this report have been adjusted to reflect the corrected estimates.

Austin
Selected Components of Change*, 2012 to 2015

Selected Categories	Taxable Sales 2012	Taxable Sales 2015	Dollar Change	Percent Change
Vehicles & Parts	\$6,193,081	\$7,124,174	+\$931,093	+15.03%
Furniture Stores	\$1,641,016	\$1,796,045	+\$155,029	+9.45%
Electronics	\$2,300,158	\$6,294,491	+\$3,994,333	+173.65%
Building Materials	\$6,358,167	\$12,034,582	+\$5,676,415	+89.28%
Food, Groceries	\$18,328,516	\$18,624,835	+\$296,319	+1.62%
Health, Personal Stores	\$3,254,569	\$2,851,746	-\$402,823	-12.38%
Gas/Convenience Stores	\$4,764,954	\$6,888,253	+\$2,123,299	+44.56%
Clothing	\$974,873	\$1,001,494	+\$26,621	+2.73%
Leisure Goods	\$1,987,181	\$1,899,796	-\$87,385	-4.40%
General Merchandise Stores	\$34,563,808	\$39,946,700	+\$5,382,892	+15.57%
Miscellaneous Retail	\$5,110,819	\$1,967,862	-\$3,142,957	-61.50%
Accommodations	\$6,270,157	\$7,586,971	+\$1,316,814	+21.00%
Eating & Drinking	+\$30,437,661	+\$31,143,594	+\$705,933	+2.32%
Total Retail and Services Sales	\$140,080,261	\$158,148,747	+\$18,068,486	+12.90%

^{*} Figures not adjusted for inflation.

Taxable Sales Changes by Category (in Millions) 2012 to 2015

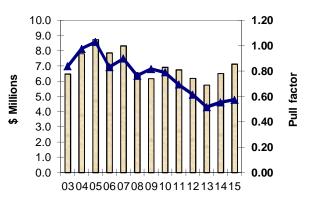


Parts Furn. Elec. Bldg.Mat Food Health C-Store Clothing Leis. GenMer. Misc. Hotel Eat

Austin

Taxable Sales Pull Factor

Vehicles & Parts



12.0

10.0

8.0

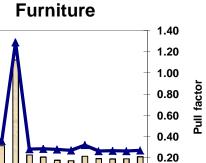
6.0

4.0

2.0

0.0

\$ Millions



0.00

Electronics

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This page looks at several merchandise categories to chart the multi-year trend in taxable sales and pull factor. NA=Suppressed Data

4.5% of Austin's taxable sales in 2015 Sales per capita are \$260

Stores in the Motor Vehicle and Parts Dealers subsector retail motor vehicles and parts from fixed point-of-sale locations. This can include automobiles, campers, RV's, boats, out-board motors, sailboats, snowmobiles, motorcycles, and all terrain vehicles. On-road vehicle sellers do not collect sales tax but rather Motor Vehicle Tax. Sales tax is collected on boats, snowmobiles, dirt bikes, ATVs, and parts.

1.1% of Austin's taxable sales in 2015

Sales per capita are \$65

Stores in the Furniture and Home Furnishings subsector retail new furniture and home furnishings from fixed point-of-sale locations. This can include bed stores, office furniture, carpet stores, window treatments, lamps, framing shops, linens, and kitchenware.

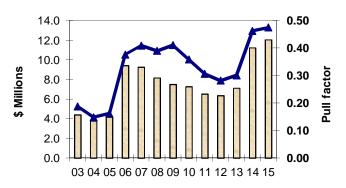
4.0% of Austin's taxable sales in 2015 Sales per capita are \$207

Stores in the Electronics and Appliance subsector retail new electronics and appliances from point-of-sale locations. This can include household appliances, sewing machines, vacuum cleaners, computers, cameras, telephones, cell phones, televisions, and radios.

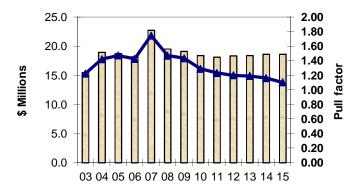
Austin

Taxable Sales ——Pull Factor

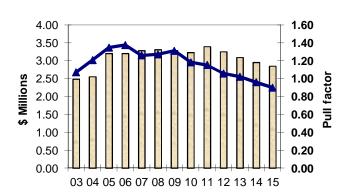
Building Materials



Groceries & Beverage Stores



Health, Pharmacy, Optical



This page looks at several merchandise categories to chart the multi-year trend in taxable sales and pull factor. NA=Suppressed Data

7.6% of Austin's taxable sales in 2015 Sales per capita are \$449

Stores in the Building Material and Garden Equipment and Supplies Dealers subsector retail new building material and garden equipment and supplies. This includes home improvement centers and stores that sell paint, wallpaper, ceramic tile, fencing, windows, roofing, siding, hardware, and plumbing.

11.8% of Austin's taxable sales in 2015

Sales per capita are \$744

Stores in the Food and Beverage Stores subsector usually retail food and beverages merchandise from fixed point-of-sale locations. This can include grocery stores, liquor stores, bakeries, candy shops, butcher stores, meat markets, and produce markets.

1.8% of Austin's taxable sales in 2015

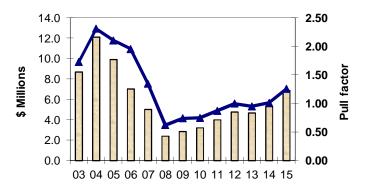
Sales per capita are \$118

Stores in the Health and Personal Care Stores subsector retail health and personal care merchandise from fixed point-of-sale locations. This includes drug stores, health supplement stores, hearing aid stores, optical goods stores, cosmetic stores, medical supply stores,

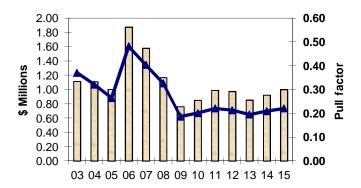
Austin

Taxable Sales ——Pull Factor

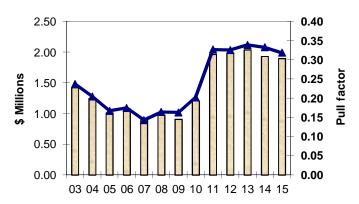
Gas/Convenience Stores



Clothing & Accessories



Sporting Goods/Hobbies



This page looks at several merchandise categories to chart the multi-year trend in taxable sales and pull factor. NA=Suppressed Data

4.4% of Austin's taxable sales in 2015

Sales per capita are \$211

Stores in the Gasoline Stations subsector group establishments retailing automotive fuels (e.g., gasoline, diesel fuel, gasohol) and automotive oils and retailing these products in combination with convenience store items. This includes truck stops, C stores, marine service stations, and ordinary gas stations that sell automotive supplies.

0.6% of Austin's taxable sales in 2015

Sales per capita are \$37

Stores in the Clothing and Clothing Accessories Stores subsector retailing new clothing and clothing accessories. Besides clothing stores it includes shops that sell jewelry, shoes, luggage, handbags, wigs, ties, bridal gowns, furs, uniforms, T-shirts, baby clothing, swimsuits, and lingerie.

1.2% of Austin's taxable sales in 2015

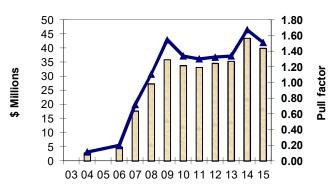
Sales per capita are \$77

Stores in the Sporting Goods, Hobby, Book, and Music Stores subsector are engaged in retailing and providing expertise on use of sporting equipment or other specific leisure activities, such as needlework and musical instruments. Newstands also fit in this subsector.

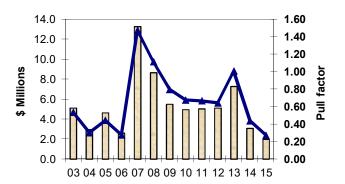
Austin



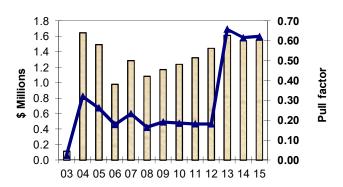
General Merchandise Stores



Miscellaneous & Previously Unreported



Non-Store Retail



This page looks at several merchandise categories to chart the multi-year trend in taxable sales and pull factor. NA=Suppressed Data

25.3% of Austin's taxable sales in 2015 Sales per capita are \$1739

Stores in the General Merchandise subsector retail new general merchandise and are unique in that they have the equipment and staff capable of retailing a large variety of goods from a single location. This includes department stores, superstores, dollar stores, and variety stores.

1.2% of Austin's taxable sales in 2015

Sales per capita are \$123

Establishments such as florists, used merchandise stores, and pet and pet supply stores as well as other store retailers. Also, if a community had fewer than 4 stores in a previous sector, it was included in this category. This may cause unrealistically high Pull Factors.

1.0% of Austin's taxable sales in 2015

Sales per capita are \$62

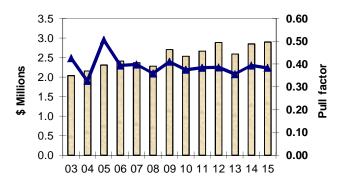
Mail-order houses, vending machine operators, home delivery sales, door-to-door sales, party plan sales, electronic shopping, and sales through portable stands (except food). Establishments engage in direct sale (nonstore) of products, such as home heating oil dealers and newspaper delivery are included in this subsector.

Austin

Taxable Sales ——Pull Factor

This page looks at several merchandise or service categories to chart the multi-year trend in taxable sales and pull factor. NA=Suppressed Data

Amusement

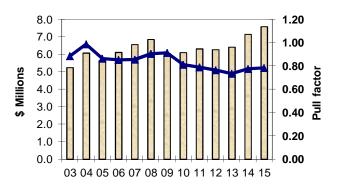


1.8% of Austin's taxable sales in 2015

Sales per capita are \$104

Establishments include casinos, bowling lanes, water parks, amusement parks, arcades, bingo halls, golf courses, ski slopes, marinas, dance or fitness centers, recreational clubs, ice rinks, swimming pools, roller rinks, and the like.

Accommodations

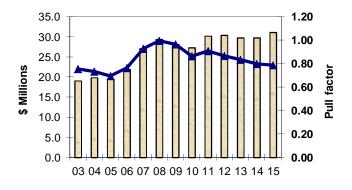


4.8% of Austin's taxable sales in 2015

Sales per capita are \$257

These busineeses provide provide lodging or short-term accommodations for travelers, vacationers, and others. Included are hotels, motels, lodges, bed & breakfasts, campgrounds, fraternities, boarding houses, and dormitories.

Eating & Drinking



19.7% of Austin's taxable sales in 2015

Sales per capita are \$1193

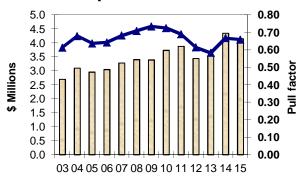
These businesses sell food at full-service or limitedservice establishments. It includes cafeterias, bagel shops, ice cream parlors, snack bars, food service contractors, caterers, lunch wagons, and street vendors. It also includes bars, taverns, and nightclubs.

Austin

Taxable Sales Pull Factor

This page looks at several categories to chart the multi-year trend in taxable sales and pull factor. NA=Suppressed Data

Repair Businesses

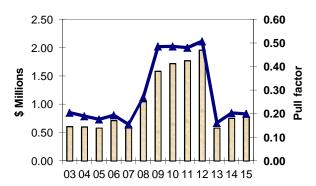


2.6% of Austin's taxable sales in 2015

Sales per capita are \$142

The Repair and Maintenance subsector restore machinery, equipment, and other products to working order. It does **not** include plumbers & electricitians. It does include repairs to autos, cameras, radio, television, computers, copiers, appliances, lawn mowers, specialized equipment, small engines, furnitures, shoes, guns, etc.

Personal Service Providers



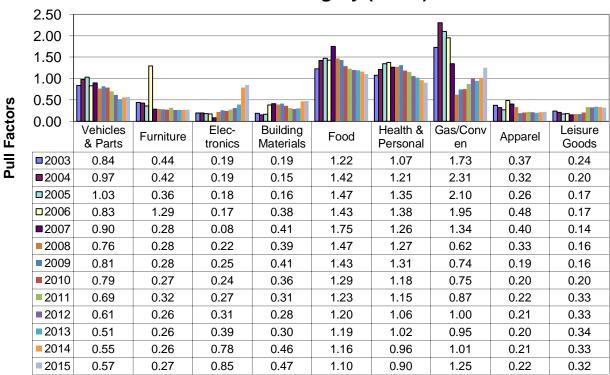
0.5% of Austin's taxable sales in 2015

Sales per capita are \$23

Services performed include: personal care services; barber shops & beauty parlors; death care services; laundry and drycleaning services; and a wide range of other personal services, such as pet care (except veterinary) services, photofinishing services, temporary parking services, and dating services.

The following tables and charts depict pull factors in Austin from 2003 to 2015* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

Pull Factor by NAICS Merchandise Category (1 of 2)



NAICS Category Descriptions

Motor Vehicles & Parts: Establishments that sell new & used autos, boats, motorcycles, golf carts, RV's, campers, snowmobiles, trailers, tires, and parts.

Furniture: Stores that sell furniture, beds, carpeting, window coverings, lamps, china, kitchenware, & woodburning stoves.

Electronics: Establishments primarily engaged in retailing household-type appliances, sewing machines, cameras, computers, and other electronic goods.

Building Materials: Establishments that sell lumber, hardware, paint, wallpaper, tile, hardwood floors, roofing, fencing, ceiling fans, lawn equipment, and garden centers.

Food: Grocery stores, deli's, bakery, & butcher shops that sell food to be prepared at home. Liquor stores.

Health & Personal: Pharmacies, food supplements, vision supplies, cosmetics, & hearing aid stores.

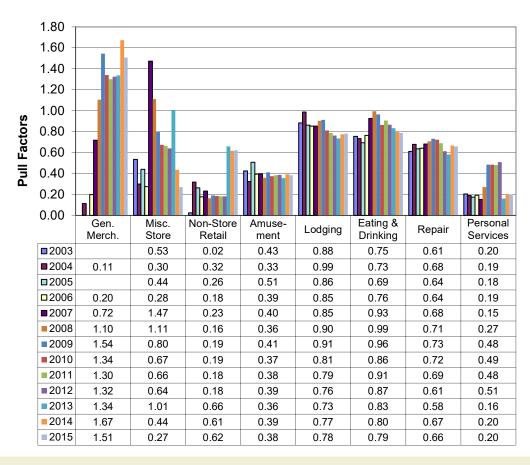
Gas Stations/Convenience Store: Retailers that sell fuel along with convenience store items.

Leisure Goods: Sporting goods, books, music, hobby stores, fabric shops, and toy stores.

*Caution should be used when comparing pull factors before 2003 to those in later years due to how businesses are classified.

The following tables and charts depict pull factors in Austin from 2003 to 2015* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

Pull Factor by NAICS Merchandise Category (2 of 2)



NAICS Category Descriptions

General Merchandise: Establishments that sell a mixed line of goods. Examples are department stores, supercenters, and dollar stores.

Miscellaneous Store Retailers: Stores not covered in other categories such as florists, office supplies, pets, antiques, tobacco, art, used merchandise, and trophies. (see Suppressed Data in Cautions section)

Non-Store Retail: Retailers that do not use stores. This includes mail order, internet selling, bazaars, vending machines, fuel oil dealers, firewood dealers, door-to-door sales, and produce stands.

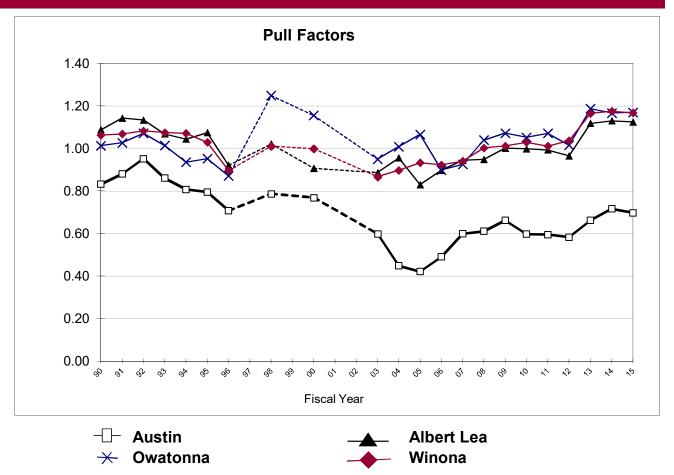
Amusement: Establishments such as golf courses, bowling lanes, marinas, amusement parks, water parks, shooting ranges, pool halls, horseback riding, ballrooms, health club facilities, ski hills, and casinos.

Lodging: Seasonal resorts, hotels, boarding houses, bed & breakfast, campgrounds, and RV parks. **Eating & Drinking:** Restaurants, donut shops, coffee house, cafeteria, caterers, taverns, and nightclubs, **Repair:** Businesses that return items to working order. Examples: cars, lawnmowers, small engines, knives, shoes, computers, furniture, and appliances.

Personal Services: Barbers, beauty salons, tanning facilities, funeral homes, laundromats, dry cleaners, pet groomers, and kennels.

*Caution should be used when comparing pull factors before 2003 to those in later years due to how businesses are classified.

Comparison with Competing Centers Austin

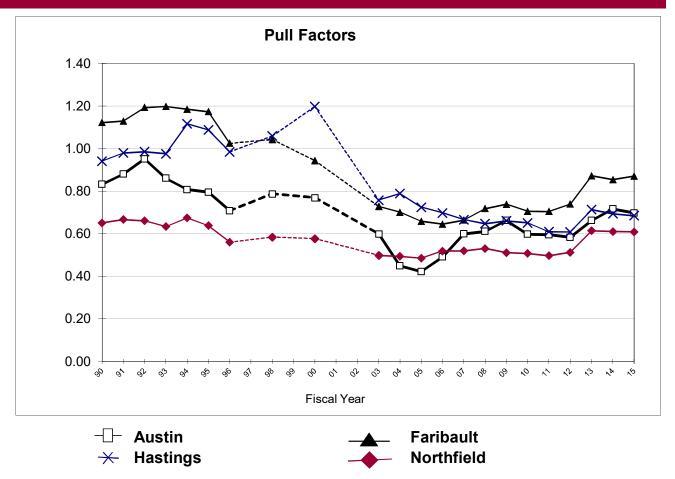


Information about competing trade centers can provide a useful means of comparison when assessing a community's retail trade sector. Comparison towns were selected based on geographic proximity, relative size and availability of data. Some caution is warranted in the interpretation of these comparisons however, since retail sales data is provided for only a limited number of towns and cities.

Comparison with Competing Trade Centers, 2015

Town	Population	Gross Sales (\$millions)	Taxable Sales (\$millions)	Number of Firms	Per Capita Taxable Sales	Pull Factor (Taxable Sales)
Austin	25,111	\$385.00	\$158.15	369	\$6,298	0.70
Albert Lea	17,899	\$696.43	\$181.72	435	\$10,152	1.12
Owatonna	25,782	\$742.78	\$272.26	558	\$10,560	1.17
Winona	27,591	\$846.05	\$290.84	552	\$10,541	1.17

Comparison with Other Centers Austin



Austin is located close to competing retail trade centers. It is helpful in assessing the city's performance to look at these other communities as well as those in closer proximity.

Comparison with Other Trade Centers, 2015

Town	Population	Gross Sales (\$millions)	Taxable Sales (\$millions)	Number of Firms	Per Capita Taxable Sales	Pull Factor (Taxable Sales)
Austin	25,111	\$385.00	\$158.15	369	\$6,298	0.70
Faribault	23,700	\$511.85	\$186.22	418	\$7,857	0.87
Hastings	22,687	\$424.25	\$140.32	333	\$6,185	0.68
Northfield	20,320	\$433.09	\$111.74	385	\$5,499	0.61

Rural Community Trade Area Analysis Austin

The following table provides information on retail sales by merchandise category. "Expected sales" is a standard to which actual performance is compared. In calculating expected sales, population and income characteristics, as well as the typical "pulling power" of similar rural communities are taken into account. Expected sales can be used as a guideline or "par value" in analyzing retail strength.

Deviations from these norms can be analyzed to first judge whether they should be considered relevant. If the differences appear to be significant (whether in dollar amounts or relatively with percentages), additional consideration is merited. Categories with undesirable performance may be further examined for potential corrective action. It is also important to determine whether or not the situation is relatively uncontrollable due to external or extenuating circumstances. In cases of favorable differences from expectations, the positive aspects could be identified and built upon.

Trade Area Analysis by Merchandise Category, 2015

Variance Between Actual & Expected

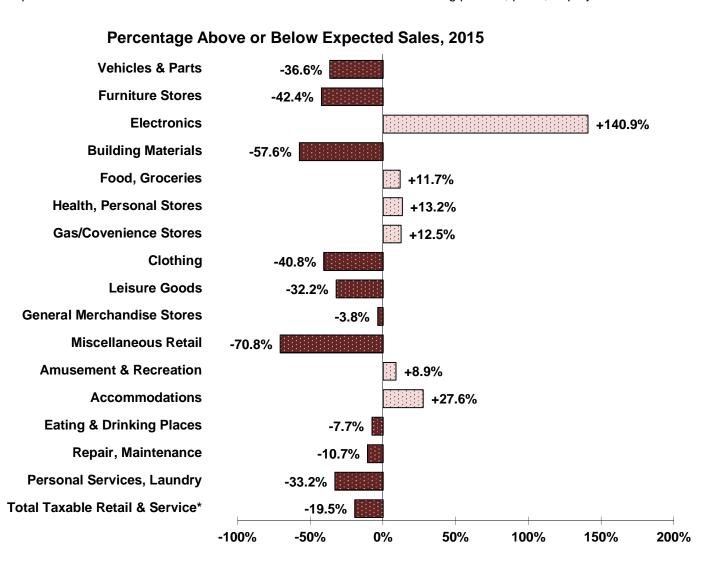
Merchandise Group	Expected Sales (\$millions)	Actual Sales (\$millions)	In Dollars (millions)	As % of Expected	Trade Area Pop. Gain or Loss	Number of Firms	Percent of Total Sales
Vehicles & Parts	\$11.24	\$7.12	-\$4.11	-36.6%	-9,193	9	4.5%
Furniture Stores	\$3.12	\$1.80	-\$1.32	-42.4%	-10,657	4	1.1%
Electronics	\$2.61	\$6.29	+\$3.68	+140.9%	35,380	10	4.0%
Building Materials	\$28.37	\$12.03	-\$16.33	-57.6%	-14,458	8	7.6%
Food, Groceries	\$16.68	\$18.62	+\$1.95	+11.7%	2,932	21	11.8%
Health, Personal Stores	\$2.52	\$2.85	+\$0.33	+13.2%	3,317	7	1.8%
Gas/Covenience Stores	\$6.12	\$6.89	+\$0.76	+12.5%	3,132	10	4.4%
Clothing	\$1.69	\$1.00	-\$0.69	-40.8%	-10,240	9	0.6%
Leisure Goods	\$2.80	\$1.90	-\$0.90	-32.2%	-8,098	12	1.2%
General Merchandise Stores	\$41.51	\$39.95	-\$1.57	-3.8%	-948	8	25.3%
Miscellaneous Retail	\$6.74	\$1.97	-\$4.78	-70.8%	-17,783	33	1.2%
Amusement & Recreation	\$2.66	\$2.90	+\$0.24	+8.9%	2,229	11	1.8%
Accommodations	\$5.94	\$7.59	+\$1.64	+27.6%	6,939	9	4.8%
Eating & Drinking Places	\$33.75	\$31.14	-\$2.61	-7.7%	-1,942	53	19.7%
Repair, Maintenance	\$4.64	\$4.15	-\$0.50	-10.7%	-2,694	31	2.6%
Personal Services, Laundry	\$1.16	\$0.78	-\$0.39	-33.2%	-8,332	35	0.5%
Total Taxable Retail & Service*	\$196.37	\$158.15	-\$38.22	-19.5%	-4,887	369	100.0%

^{*}All retail and service categories are included in Total Sales, including some categories not shown. Therefore, the merchandise groups shown here generally will not sum to Total Sales.

Summary of Austin Retail Trade (Rural)

The chart below depicts the percentage amount Austin's actual sales were above or below expected sales in 2015 by merchandise group. Of the 16 merchandise categories with reported data, sales in 6 of the categories were above what would be expected based on the performance in similar-sized cities in Greater Minnesota. The strongest merchandise group by this standard is the Electronics category, which has a 140.9 percent surplus. Overall, Austin had a retail sales leakage of 19.5 percent in 2015.

It is important to note that variations in a city's relative retail performance may occur for a variety of reasons, some of which are beyond the control of local policy. Proximity to larger population centers, management, marketing, and transportation patterns are just a few factors that can cause the retail sales of a particular city to deviate substantially from expected sales. It is important that decision-makers consider these influences when constructing policies, plans, or projects.

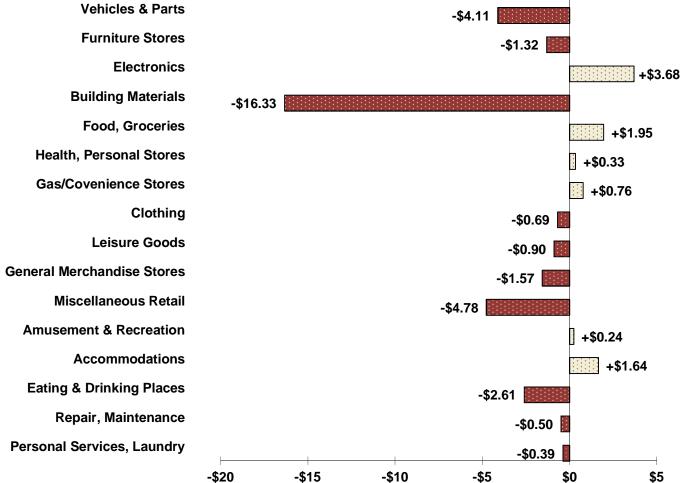


Austin Retail Trade Performance in Dollars (Rural)

The chart below depicts the dollar amount Austin's actual sales were above or below expected sales in 2015 by merchandise group. Of the 16 merchandise categories with reported data, sales in 6 of the categories were above what would be expected based on the performance in similar-sized Minnesota cities. The strongest merchandise group by this standard is the Electronics category, which has a \$3.7 million surplus. Overall, Austin had a retail sales leakage of \$38.2 million in 2015.

It is important to note that variations in a city's relative retail performance may occur for a variety of reasons, some of which are beyond the control of local policy. Proximity to larger population centers, management, marketing, and transportation patterns are just a few factors that can cause the retail sales of a particular city to deviate substantially from expected sales. It is important that decision-makers consider these influences when constructing policies, plans, or projects.





Comparison of Pull Factors by Merchandise Category

2015 Index of "Pulling Power" Cities Outside the 7 County Metro Area with Populations between 17,500 & 32,600

(Range: Population of Austin +/- ~ 30%.)

(8 Cities)

Pull Factors

		Vehicles.	Furniture	Elec-	Building		Hoolth	Gas &		Laiaura	General		Amuss		Fating 8	Donoir	Doroonal	Taxable \$ Pull
City	Population	Parts	Stores	tronics	Materials	Food	Health, Personal	Conven.	Clothing	Leisure Goods	Merch.	Misc.	Amuse- ment	Lodging	Eating & Drinking	Repair, Maint.	Personal Services	Factor
Winona	27,591	0.67	0.36	1.03	1.37	0.99	0.65	1.72	0.16	0.39	2.51	1.00	0.51	1.04	1.66	0.68	0.36	1.17
Owatonna	25,782	1.14	0.40	0.05	1.07	1.33	0.81	1.42	0.82	5.62	2.19	0.78	0.69	0.93	1.05	0.99	0.44	1.17
Austin	25,111	0.57	0.27	0.85	0.47	1.10	0.90	1.25	0.22	0.32	1.51	0.27	0.38	0.78	0.79	0.66	0.20	0.70
Elk River	23,987	1.68	0.94	0.14	3.26	1.17	1.09	1.20	0.26	0.82	1.69	1.79	0.45	0.00	1.05	1.46	0.50	1.23
Faribault	23,700	0.89	0.40	0.34	0.45	1.28	0.97	0.88	0.65	0.25	1.45	0.41	0.38	0.30	0.86	0.34	0.31	0.87
Northfield	20,320	0.65	0.40	0.00	0.30	0.86	0.78	1.13	0.13	0.11	0.00	3.94	0.43	0.30	0.92	0.77	0.23	0.61
Willmar	19,848	1.49	1.97	2.77	3.90	1.44	1.53	1.33	0.84	0.69	2.96	2.08	0.38	3.73	1.20	2.36	0.60	1.86
Albert Lea	17,899	2.21	0.83	0.14	1.46	1.25	1.19	3.20	0.58	0.92	1.98	0.64	0.22	1.07	1.06	0.77	0.32	1.12
Unadjusted A	verage: *	1.16	0.70	0.66	1.54	1.18	0.99	1.52	0.46	1.14	1.79	1.36	0.43	1.02	1.07	1.00	0.37	1.09

^{*} Raw averages; not adjusted for special circumstances. For example, in cities with a college student population that is large relative to overall population, these pull factors may understate the relative strength of the retail sector. While college students are counted as part of the city population, in general they spend less than other city residents in many retail categories. Most Pull Factor outliers were eliminated for calculating typical pull factors used in the expected sales formula.

Comparison of Pull Factors by Merchandise Category

2015 Index of "Pulling Power" Cities Outside the 7 County Metro Area with Populations between 17,500 & 32,600

(Range: Population of Austin +/- ~ 30%.) (8 Cities)

Rankings

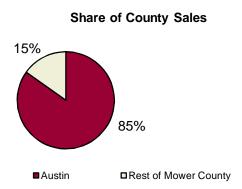
City	Population	Vehicles, Parts	Furniture Stores	Elec- tronics	Building Materials	Food	Health, Personal	Gasoline Stations	Clothing	Leisure Goods	General Merch.	Misc.	Amuse- ment	Lodging	Eating & Drinking	Repair, Maint.	Personal Services	Taxable \$ Pull Factor
Winona	# 1	# 6	#7	# 2	# 4	# 7	# 8	# 2	# 7	# 5	# 2	# 4	# 2	#3	# 1	# 6	# 4	# 4
Owatonna	# 2	# 4	# 4	#7	# 5	#2	# 6	#3	# 2	# 1	#3	# 5	# 1	# 4	# 4	# 3	# 3	#3
Austin	# 3	# 8	# 8	#3	# 6	#6	# 5	# 5	# 6	# 6	# 6	#8	# 6	# 5	# 8	#7	# 8	#7
Elk River	# 4	# 2	# 2	# 6	# 2	# 5	# 3	# 6	# 5	#3	# 5	#3	# 3	#8	# 5	# 2	# 2	# 2
Faribault	# 5	# 5	# 5	# 4	#7	#3	# 4	# 8	#3	#7	#7	#7	#7	# 6	#7	# 8	# 6	# 6
Northfield	# 6	#7	# 6	#8	# 8	#8	# 7	#7	# 8	# 8	# 8	# 1	# 4	# 7	# 6	# 5	#7	# 8
Willmar	# 7	#3	# 1	# 1	# 1	# 1	# 1	# 4	# 1	# 4	# 1	#2	# 5	# 1	# 2	# 1	# 1	# 1
Albert Lea	# 8	# 1	# 3	# 5	#3	# 4	# 2	# 1	# 4	# 2	# 4	# 6	# 8	# 2	# 3	# 4	# 5	# 5

Above are all communities in the population range listed in the title with data available by merchandise category. Adjustments for special circumstances may be necessary for accurate comparisons.

Austin & Mower County Comparison, 2015

It is important to review the retail performance for the whole county and not just the city in isolation. For example, it is common for county seat towns to have above-average retail performance, while the county overall has a leakage of sales. This is usually because the county seat city doesn't have the critical mass of retail to attract the purchases of everyone in the county. By analyzing county data, city business people can develop strategies to recapture some of the sales being lost to other cities. For counties that have a local option sales tax, the analysis of county sales is extremely important, since lost sales are lost tax dollars. A thorough analysis of county sales can help county officials develop more meaningful economic development plans aimed at recapturing the lost sales.

The table below shows retail sales and number of firms by merchandise category for Austin and Mower County in 2015. Austin accounted for 54 percent of the county's firms and 85 percent of the county's sales.



Sales by Merchandise Category, Austin & Mower County, 2015

_	Aust	tin	Mower C	ounty	City's Share of County Total			
Merchandise Category	Taxable Sales (\$millions)	Number of Firms	Taxable Sales ((\$millions)	Number of Firms	Sales	Firms		
Vehicles & Parts	\$7.12	9	\$9.67	19	73.7%	47.4%		
Furniture Stores	\$1.80	4	\$1.82	7	98.8%	57.1%		
Electronics	\$6.29	10	\$6.74	12	93.4%	83.3%		
Building Materials	\$12.03	8	\$16.20	14	74.3%	57.1%		
Food, Groceries	\$18.62	21	\$19.26	27	96.7%	77.8%		
Health, Personal Stores	\$2.85	7	\$2.85	7	100.0%	100.0%		
Gas/Convenience Stores	\$6.89	10	\$9.75	19	70.6%	52.6%		
Clothing	\$1.00	9	\$1.01	11	99.6%	81.8%		
Leisure Goods	\$1.90	12	\$2.44	19	78.0%	63.2%		
General Merchandise	\$39.95	8	\$40.18	9	99.4%	88.9%		
Miscellaneous Retail	\$1.97	25	\$3.43	66	57.3%	37.9%		
Non-Store Retailers	\$1.55	10	\$2.75	27	56.5%	37.0%		
Amusement & Recreation	\$2.90	11	\$4.24	19	68.4%	57.9%		
Accommodations	\$7.59	9	\$9.18	13	82.6%	69.2%		
Eating & Drinking Places	\$31.14	53	\$34.71	77	89.7%	68.8%		
Repair, Maintenance	\$4.15	31	\$7.98	86	51.9%	36.0%		
Personal Service, Laundry	\$0.78	35	\$1.15	56	67.6%	62.5%		
Total Sales	\$158.15	369	\$186.43	681	84.8%	54.2%		
		Page 2	Page 20 of 36					

Mower County Retail Trade Overview

Total Taxable and Gross Retail Sales

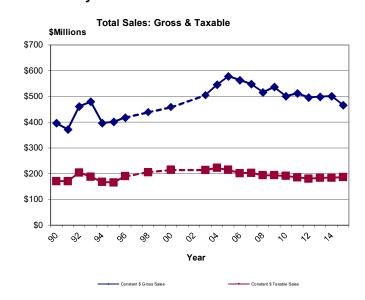
The table below presents gross and taxable retail and services sales for Mower County from 2003 through 2015. Taxable sales in Mower County increased 5.9 percent from 2008 to 2015, while the number of firms fell 13.2 percent. Statewide, taxable sales decreased 0.7 percent over the same time period and the number of firms fell 9.3 percent. The per capita sales and pull factor data in this table are based on taxable sales, the more verified sales measure.

The table also presents sales data in constant 2015 dollars. These figures have been adjusted for inflation to reflect their value in 2015. For example, in 2003, taxable sales in Mower County totaled \$167.19 million, an amount worth \$214.34 million in 2015 dollars. In constant dollars, gross sales fell 9.6 percent between 2007 and 2014. Constant dollar taxable sales decreased 3.7 percent over the same time period.

		Current Dollars		Constant 2	015 Dollars	=		
Year	Estimated Population	Gross Sales* (\$millions)	Taxable Sales (\$millions)	Gross Sales* (\$millions)	Taxable Sales (\$millions)	Number of Firms	Per Capita Sales	Pull Factor
2003	38,823	\$393.60	\$167.19	\$504.61	\$214.34	785	\$4,306	0.48
2004	38,998	\$436.27	\$177.78	\$545.34	\$222.23	795	\$4,559	0.49
2005	38,799	\$474.05	\$176.37	\$578.11	\$215.09	786	\$4,546	0.48
2006	38,666	\$478.92	\$171.78	\$563.43	\$202.10	763	\$4,443	0.46
2007	38,040	\$476.26	\$176.57	\$547.42	\$202.96	780	\$4,642	0.48
2008	37,859	\$469.47	\$176.13	\$515.90	\$193.55	785	\$4,652	0.49
2009	38,215	\$482.83	\$174.32	\$536.48	\$193.69	774	\$4,562	0.51
2010	39,188	\$460.77	\$175.95	\$500.84	\$191.25	757	\$4,490	0.50
2011	39,281	\$490.87	\$178.26	\$511.32	\$185.69	735	\$4,538	0.49
2012	39,314	\$486.18	\$176.92	\$496.10	\$180.53	697	\$4,500	0.47
2013	39,356	\$493.49	\$181.77	\$498.47	\$183.60	726	\$4,619	0.54
2014	39,356	\$501.12	\$184.64	\$501.12	\$184.64	694	\$4,692	0.53
2015	39,181	\$466.15	\$186.43	\$466.15	\$186.43	681	\$4,758	0.53
7 yr Change '08 to '15	3.5%	-0.7%	5.9%	-9.6%	-3.7%	-13.2%	2.3%	8.2%
3 yr Change '12 to '15	-0.3%	-4.1%	5.4%	-6.0%	3.3%	-2.3%	5.7%	13.2%

^{*}Gross sales figures are self-reported by firms and not audited by the Dept. of Revenue for accuracy.

Mower County: Retail/Service Sales in Constant Dollars



Mower County Selected Components of Change*, 2012 to 2015

Category	Taxable Sales 2012	Taxable Sales 2015	Dollar Change	Percent Change
Vehicles & Parts	\$8,508,693	\$9,670,104	+\$1,161,411	+13.65%
Furniture Stores	\$1,656,199	\$1,817,982	+\$161,783	+9.77%
Electronics	\$2,767,583	\$6,738,730	+\$3,971,147	+143.49%
Building Materials	\$9,204,263	\$16,196,728	+\$6,992,465	+75.97%
Food, Groceries	\$18,912,412	\$19,258,720	+\$346,308	+1.83%
Health, Personal Stores	\$3,254,569	\$2,851,746	-\$402,823	-12.38%
Gas/Convenience Store	\$7,613,112	\$9,754,042	+\$2,140,930	+28.12%
Clothing	\$1,006,090	\$1,005,697	-\$393	-0.04%
Leisure Goods	\$3,731,682	\$2,435,770	-\$1,295,912	-34.73%
General Merchandise Stores	\$43,599,245	\$40,181,483	-\$3,417,762	-7.84%
Miscellaneous Retail	\$6,337,402	\$3,433,794	-\$2,903,608	-45.82%
Accommodations	\$7,993,859	\$9,184,175	+\$1,190,316	+14.89%
Eating & Drinking Places	\$34,682,603	\$34,707,180	+\$24,577	+0.07%
Total Retail and Services Sales	\$176,921,848	\$186,431,789	+\$9,509,941	+5.38%

^{*} Figures not adjusted for inflation.

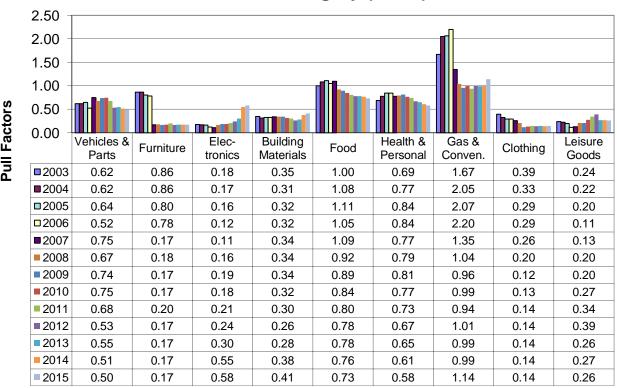
Dollar Changes by Category (in Millions) 2012 - 2015



Pull Factors By Merchandise Category Mower County

The following tables and charts depict pull factors in Mower County from 2003 to 2015* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.

Pull Factors by NAICS Merchandise Category (1 of 2)



NAICS Category Descriptions

Motor Vehicles & Parts: Establishments that sell new & used autos, boats, motorcycles, golf carts, RV's, campers, snowmobiles, trailers, tires, and parts.

Furniture: Stores that sell furniture, beds, carpeting, window coverings, lamps, china, kitchenware, & woodburning stoves.

Electronics: Establishments primarily engaged in retailing household-type appliances, sewing machines, cameras, computers, and other electronic goods.

Building Materials: Establishments that sell lumber, hardware, paint, wallpaper, tile, hardwood floors, roofing, fencing, ceiling fans, lawn equipment, and garden centers.

Food: Grocery stores, deli's, bakery, & butcher shops that sell food to be prepared at home. Liquor stores.

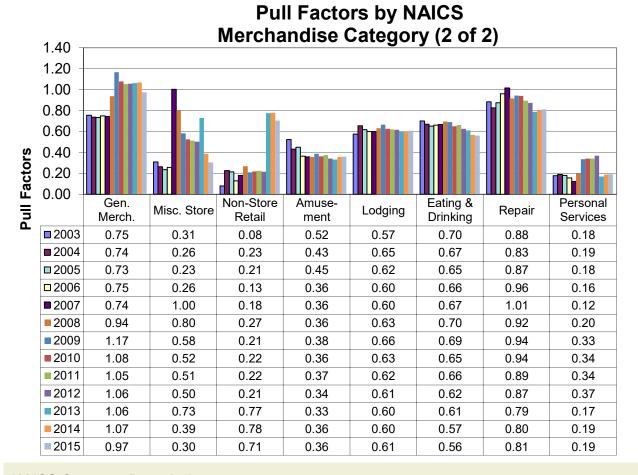
Health & Personal: Pharmacies, food supplements, vision supplies, cosmetics, & hearing aid stores.

Gas and Convenience Store: Retailers that sell fuel along with convenience store items. **Leisure Goods:** Sporting goods, books, music, hobby stores, fabric shops, and toy stores.

*Caution should be used when comparing pull factors before 2003 to those in later years due to the switch from SIC to NAICS.

Recent Trends By Merchandise Category Mower County

The following tables and charts depict pull factors in Mower County from 2003 to 2015* by merchandise category. Pull factors are a measure of trade area size that provide a useful measure of changes over time because they account for changes in population and state-wide industry trends.



NAICS Category Descriptions

General Merchandise: Establishments that sell a mixed line of goods. Examples are department stores, supercenters, and dollar stores.

Miscellaneous Store Retailers: Stores not covered in other categories such as florists, office supplies, pets, antiques, tobacco, art, used merchandise, and trophies.

Non-Store Retail: Retailers that do not use stores. This includes mail order, internet selling, bazaars, vending machines, fuel oil dealers, firewood dealers, door-to-door sales, and produce stands.

Amusement: Establishments such as golf courses, bowling lanes, marinas, amusement parks, water parks, shooting ranges, pool halls, horseback riding, ballrooms, health club facilities, ski hills, and casinos.

Lodging: Seasonal resorts, hotels, boarding houses, bed & breakfast, campgrounds, and RV parks.

Eating & Drinking: Restaurants, donut shops, coffee house, cafeteria, caterers, taverns, and nightclubs. **Repair**: Businesses that return equipment to working order. Examples: cars, lawnmowers, small engines, knives, shoes, computers, furniture, and appliances.

Personal Services: Barbers, beauty salons, tanning facilities, funeral homes, laundromats, dry cleaners, pet groomers, and kennels.

*Caution should be used when comparing pull factors before 2003 to those in later years due to the switch from SIC to NAICS.

Trade Area Analysis of Retail Sales Mower County

The following tables provide information on retail sales by merchandise category. "Potential sales" is a standard to which actual performance is compared. In calculating potential sales, population and income characteristics are taken into account. Potential sales can be used as a guideline or "par value" in analyzing retail strength.

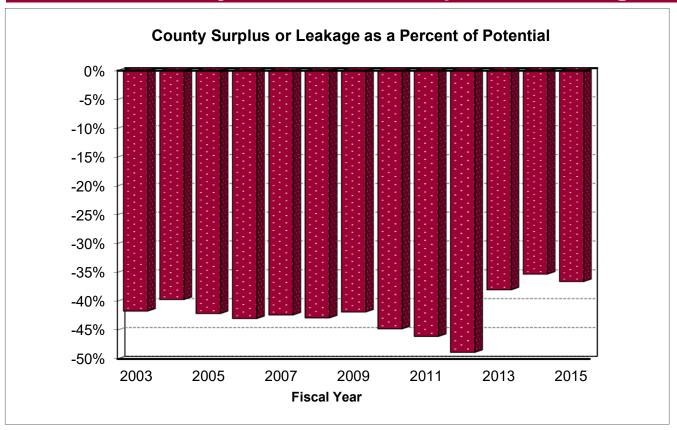
Deviations from these norms can be analyzed to first judge whether they should be considered relevant. If the differences appear to be significant (whether in dollar amounts or relatively with percentages), additional consideration is merited. Categories with undesirable performance may be further examined for potential corrective action. It is also important to determine whether or not the situation is relatively uncontrollable due to external or extenuating circumstances. In cases of favorable differences from expectations, the positive aspects should be identified and built upon.

Trade Area Analysis by Merchandise Category, 2015

Variance Between Actual & Potential Potential Actual Trade Area Percent of In Dollars As % of Number Sales Pop. Gain or Total Sales Merchandise Group (\$millions) (\$millions) (millions) Potential Loss of Firms Sales \$16.12 5.2% \$9.67 -\$6.45 -40.0% -15,67219 Vehicles & Parts 7 \$8.74 \$1.82 -\$6.92 -79.2% -31,033 1.0% **Furniture Stores** \$6.74 \$9.60 -\$2.86 -29.8% -11,683 12 3.6% Electronics -\$16.68 -50.7% \$32.88 \$16.20 -19,880 14 8.7% **Building Materials** \$21.93 \$19.26 -\$2.67 -12.2% -4,77327 10.3% Food, Groceries 7 \$4.10 \$2.85 -\$1.25 -30.5% -11,949 1.5% Health, Personal Stores \$7.12 \$9.75 +\$2.63 +36.9% 14,473 19 5.2% Gas/Convenience Store \$5.88 \$1.01 -\$4.87 -82.9% -32,477 11 0.5% Clothing \$7.73 \$2.44 -\$5.30 -68.5% -26,839 19 1.3% Leisure Goods \$34.32 \$40.18 +\$5.86 +17.1% 6,691 9 21.6% General Merchandise Stores \$9.42 \$3.43 -\$5.99 -63.5% -24,899 66 1.8% Miscellaneous Retail \$9.80 \$4.24 -\$5.56 -56.8% -22,23619 2.3% Amusement & Recreation \$12.57 \$9.18 -\$3.39 -26.9% -10,555 13 4.9% Accommodations -32.4% \$51.37 \$34.71 -\$16.67 -12,711 77 18.6% Eating & Drinking Places \$8.16 \$7.98 -\$0.18 -2.2% -864 86 4.3% Repair, Maintenance \$5.05 \$1.15 -\$3.89 -77.2% -30,239 56 0.6% Personal Services, Laundry \$294.03 \$186.43 -\$107.60 -36.6% -14,338 681 100.0% Total Taxable Retail & Service*

^{*}All retail and service categories are included in Total Sales, including some categories not shown. Therefore, the merchandise groups shown here generally will not sum to Total Sales.

Mower County Retail Trade Surplus or Leakage



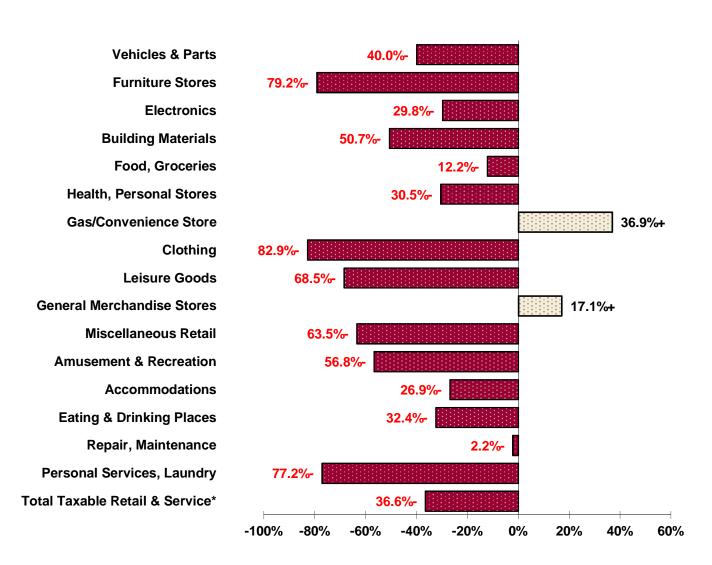
Fiscal Year	Population Estimate	Index of Income	Potential Sales (in millions)	Actual Sales (in millions)	Surplus or Leakage (in millions)	Surplus or Leakage as % of Potential	Trade Area Population Gain or Loss
2003	38,823	0.83	\$286.8	\$167.2	-\$119.6	-41.7%	-16,193
2004	38,998	0.82	\$294.9	\$177.8	-\$117.1	-39.7%	-15,487
2005	38,799	0.82	\$304.8	\$176.4	-\$128.4	-42.1%	-16,349
2006	38,666	0.81	\$301.4	\$171.8	-\$129.6	-43.0%	-16,631
2007	38,040	0.83	\$306.5	\$176.6	-\$129.9	-42.4%	-16,122
2008	37,859	0.85	\$308.4	\$176.1	-\$132.3	-42.9%	-16,238
2009	38,215	0.88	\$299.9	\$174.3	-\$125.6	-41.9%	-16,001
2010	39,188	0.90	\$318.7	\$175.9	-\$142.7	-44.8%	-17,552
2011	39,281	0.90	\$330.7	\$178.3	-\$152.5	-46.1%	-18,108
2012	39,314	0.91	\$346.0	\$176.9	-\$169.1	-48.9%	-19,211
2013	39,356	0.86	\$293.3	\$181.8	-\$111.5	-38.0%	-14,966
2014	39,356	0.83	\$285.4	\$184.6	-\$100.8	-35.3%	-13,894
2015	39,181	0.83	\$294.0	\$186.4	-\$107.6	-36.6%	-14,338

Mower County Retail Trade Performance in Percentages

The chart below depicts the percentage amount Mower County's actual sales were above or below potential sales in 2015 by merchandise group. Of the 16 merchandise categories with reported data, sales in 2 of the categories were above what would be expected based on the county's population and income characteristics as well as statewide spending patterns. The strongest merchandise group by this standard is the Gasoline Stations category, which has a 36.9 percent surplus. Overall, Mower County had a retail sales leakage of 36.6 percent.

It is important to note that variations in a county's relative retail performance may occur for a variety of reasons, some of which are beyond the control of local policy. Proximity to larger population centers and transportation patterns, as well as the individual retailer's management and marketing, can cause the retail sales of a particular county to deviate substantially from potential sales. It is important that decision-makers consider these influences when constructing policies, plans, or projects.

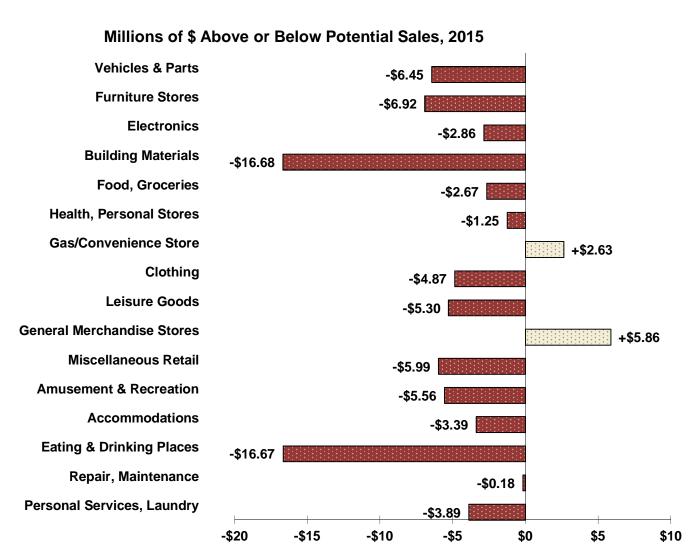
Percentage Above or Below Potential Sales, 2015



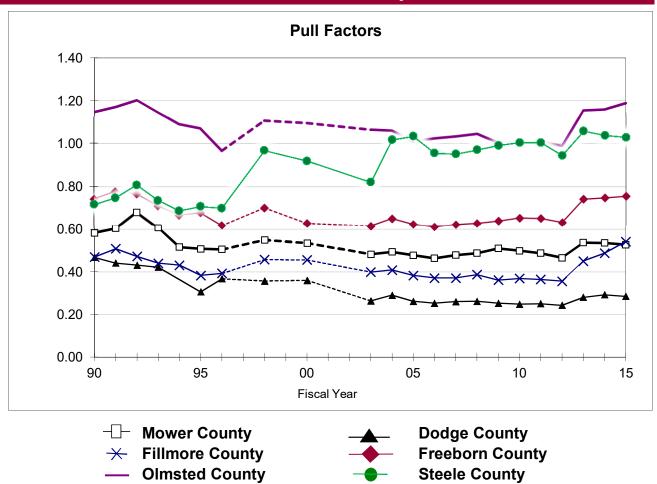
Mower County Retail Trade Performance in Dollars

The chart below depicts the dollar amount Mower County's actual sales were above or below potential sales in 2015 by merchandise group. Of the 16 merchandise categories with reported data, sales in 2 of the categories were above the calculated potential. The strongest merchandise group by this standard is the General Merchandise Stores category, which has a \$5.9 million surplus. Overall, Mower County had a retail sales leakage of \$107.6 million in 2015.

It is important to note that variations in a county's relative retail performance may occur for a variety of reasons, some of which are beyond the control of local policy. Proximity to larger population centers, management, marketing, and transportation patterns are just a few factors that can cause the retail sales of a particular county to deviate substantially from potential sales. It is important that decision-makers consider these influences when constructing policies, plans, or projects.



Comparison with Neighboring Counties Mower County



Comparison with Neighboring Counties, 2015

		Gross Sales	Taxable Sales	Number of	Per Capita Taxable	Pull Factor (Taxable
Town	Population	(\$millions)	(\$millions)	Firms	Sales	`Sales)
Mower County	39,181	\$466.15	\$186.43	681	\$4,758	0.53
Dodge County	20,378	\$228.54	\$52.36	330	\$2,570	0.28
Fillmore County	20,826	\$438.75	\$101.90	576	\$4,893	0.54
Freeborn County	30,642	\$811.53	\$209.02	677	\$6,821	0.76
Olmsted County	151,388	\$3,806.04	\$1,624.46	2,956	\$10,730	1.19
Steele County	36,708	\$891.35	\$340.84	815	\$9,285	1.03

State of Minnesota Per Capita Taxable Retail Sales & Threshold Levels for Selected Goods and Services

2015

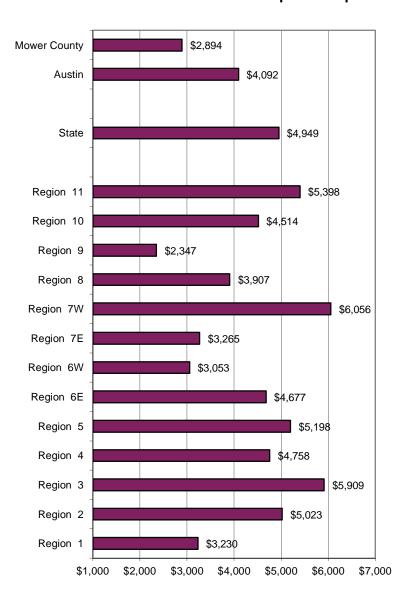
Threshold level refers to the number of people per business, which can be used as a general guide for determining the "critical mass" necessary to support a business. These are broad averages for the state as a whole and do not reflect differences in income, tourism, agglomeration, establishment, etc. Further, the business counts are based on the number of sales tax returns filed and are converted to "full-time equivalents." Multiplying people per business by sales per capita yields average sales per firm. In addition to state averages, averages for the non-metropolitan regions were calculated by excluding the seven county Minneapolis-St. Paul metropolitan region.

Business Activity / Store Type	People Per Business		Sales Per Capita		
NAICS	State	Non-Metro	State	Non-Metro	Austin
RETAIL TRADE					
441 Vehicles, Parts	2,008	1,459	\$495.15	\$486.19	\$260.25
442 Furniture Stores	3.225	3,143	\$268.60	\$176.68	\$65.06
443 Electronics	4,187	4,225	\$295.00	\$143.13	\$206.94
444 Building Materials	2,769	1,855	\$1,010.15	\$1,106.89	\$448.55
445 Food and Beverage Stores	1,603	1,419	\$673.77	\$557.88	\$743.87
446 Health, Personal Stores	3,118	3,383	\$126.06	\$79.52	\$118.20
447 Gas/Conveniene Stores	2,755	2,001	\$218.84	\$266.49	\$211.22
448 Clothing & Accessory Stores	1,611	1,934	\$180.58	\$84.01	\$36.87
451 Leisure Goods	1,585	1,417	\$237.58	\$168.91	\$77.29
452 General Merchandise	4,733	3,538	\$1,054.45	\$1,134.99	\$1,739.36
453 Miscellaneous Merchandise 454 Non-store Retail	520	434	\$289.42	\$219.61	\$122.98
Retail Total	968	914	\$99.38	\$87.10	\$61.77
			\$4,948.97	\$4,511.40	\$4,092.36
INFORMATION					
511 Publishing Industry	10,330	12,717	\$3.90	\$1.41	
512 Movie & Recording Industry 515 Broadcasting	11,081 46,094	18,787	\$35.89 \$13.63	\$24.37 \$8.76	
516 Info -Internet Publ/Brcst	8,452	29,174	\$357.50	\$0.00	
517 Telecommunications	8,452	8,350	\$357.50 \$357.50	\$235.89	
518 Internet Service	13,782	25,831	\$18.23	\$1.17	
519 Other Information Services	5,388	5,701	\$48.26	\$41.22	
FINANCE AND INSURANCE					
522 Credit Intermediation	8,400	6,794	\$28.39	\$7.30	
523 Securities, Commodities	18,044	33,511	\$2.53	\$0.71	
524 Insurance Carriers	10,589	14,849	\$0.78	\$0.71 \$0.49	
525 Funds, Trusts	156,721	165,321	\$0.76	\$0.46	
,		.00,02	ψοσ	ψοο	
REAL ESTATE AND RENTAL AND LEASING		0.000	#05.50	#20.00	
531 Real Estate	2,424	3,006	\$35.53	\$30.96	
532 Rental, Leasing Services 533 Lessors Nonfinancial Assets	3,669 249,329	3,285 309,977	\$162.88 \$0.32	\$70.42 \$0.29	
	•		φ0.32	φ0.29	
PROFESSIONAL, SCIENTIFIC, AND TECHN			#470.00	#00.04	
541 Prof, Scientific, Technical Services	479	731	\$172.88	\$80.31	
Mgmt Of Companies	26,757	48,624	\$32.82	\$4.30	
ADMINISTRATIVE & SUPPORT; WASTE MO	GMT & REMED	NATION SVCS			
561 Admin, Support Services	575	599	\$275.59	\$141.88	
562 Waste Mgmt, Remediation	13,645	9,538	\$2.58	\$2.25	
EDUCATIONAL SVCS; HEALTH & SOCIAL	ASSISTANCE				
611 Educational Services	4,149	4,460	\$18.94	\$15.52	
621 Health -Ambulatory Care	1,049	1,300	\$18.76	\$15.05	
622 Health -Hospitals	37,315	25,049	\$16.41	\$15.29	
623 Health -Nursing,Residential Care	10,468	8,406	\$2.96	\$2.89	
624 Health -Social Assistance	11,015	11,221	\$3.08	\$4.68	
ARTS, ENTERTAINMENT & RECREATION					
711 Performing Art, Spectator Sports	2,221	2,610	\$71.06	\$12.64	
712 Museums, Historical Sites	30,305	20,326	\$4.29	\$1.79	
713 Amusement, Gambling, Recr	2,396	1,945	\$301.18	\$143.54	\$103.84
ACCOMMODATION & FOOD SERVICES					
721 Accommodation	2,170	1,196	\$386.21	\$369.99	\$256.83
722 Food Services, Drinking Places	487	473	\$1,578.36	\$1,173.73	\$1,193.08
OTHER SERVICES			A 0		
811 Repair, Maintenance	651	468	\$250.79	\$264.03	\$141.66
812 Personal, Laundry Service	636	566	\$155.04	\$54.26	\$23.31
813 Religious, Civic, Professional Orgs	2,643	2,138	\$33.86	\$37.29	
814 Private Households 921 Exec., Legisla., Other Govt	88,472 7,704	95,378 4,460	\$0.20 \$51.12	\$0.16 \$64.81	
TOTAL RETAIL AND SERVICES	7,704	+,400	\$9,033.73	\$7,339.34	
TOTAL NETALL AND SERVICES			ψο,υυυ.1 υ	ψι,υυσ.υ4	

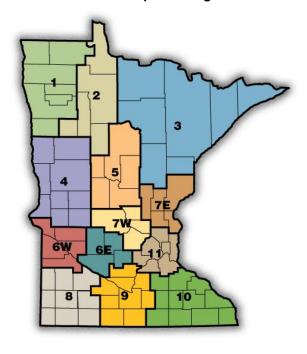
Compare the Community to the Region Austin and Mower County

On other pages of this report we compared communities using a combination of retail sectors and service sectors. The information on this page only includes businesses in **retail trade** and does not include service sectors. The retail trade sectors include the following: building materials, motor vehicles & parts, clothing, food stores, electronics, convenience stores, leisure goods, health stores, furniture, general merchandise, non-store retail, and miscellaneous stores.

2015 Retail Sales per capita



Minnesota Development Regions



Data Sources and Definitions

The University of Minnesota Extension has developed this retail trade analysis program to assist in the economic development of Minnesota towns and cities. These reports are available for all Minnesota counties, for most cities above 5,000 populations and for a few cities smaller than 5,000 population. The retail sector of each jurisdiction can be evaluated by comparing its trends to those of other similar jurisdictions. Business people and economic development officials can use measures such as pull factors and leakages to determine the need and feasibility of new retail businesses.

DATA SOURCES

Most of the data in the analysis are based on annual reports of Minnesota sales tax, published by the Minnesota Department of Revenue. The Department of Revenue published an annual report of sales and use tax by jurisdiction until 1996, at which time the reports were released biannually due to budget constraints. This analysis uses the available reports from 1990-1996, 1998, 2000, and 2003 through 2015. The reports interpolate data for the years in which data are not available. See http://www.revenue.state.mn.us/research_stats/Pages/Sales-and-Use-Tax-Statistics-and-Annual-Reports.aspx. The income data in this report are from Bureau of Economic Analysis (BEA) reports. (See http://www.bea.gov/iTable/index_regional.cfm) Population data after 2009 are derived from the state demographic center. (See http://mn.gov/admin/demography/data-by-topic/population-data/our-estimates/index.jsp)

Sales and use tax permit holders file returns and remit taxes on a monthly, quarterly or annual basis. Large businesses such as discount department stores whose tax is more than \$500 per month are required to file on a monthly basis, while medium-sized businesses whose sales tax collections are less than \$500 per month, are required to file on a quarterly basis and small businesses with sales tax collections less than \$100 per month would most likely file on an annual basis.

DEFINITION OF TERMS

Gross Sales

Gross sales include taxable sales and exempt sales for businesses holding sales and use tax permits. This is the most inclusive indicator of business activity for the reporting jurisdictions but it can be misleading when used in comparisons. At times commodity items (like gasoline) that are not taxable can have large price variations, creating huge swings in gross sales.

Taxable Sales

Taxable sales are the amount of sales subject to sales tax. Taxable sales exclude exempt items, items sold for resale, items sold for exempt purposes and items sold to exempt organizations. For more information on what is taxed in Minnesota, see "Minnesota Sales and Use Tax Instruction Booklet" available on the web at

http://www.revenue.state.mn.us/Forms_and_Instructions/sales_tax_booklet.pdf.

2015 Retail Trade Analysis Page 32 of 36

Current and Constant Dollar Sales

Current dollar (or "nominal dollar") sales are sales as reported by the state. No adjustment has been made for price inflation. In general this measure of sales is not satisfactory for comparisons over long periods of time since it does not account for changes in population, inflation, or the state's economy. Constant dollar (or "real dollar") sales reflect changes in price inflation by adjusting current dollar sales with the Consumer Price Index (CPI). Constant dollar sales indicate the real sales level with respect to a base year. This is a more realistic method of evaluating sales over time than current dollar comparisons, but still does not take into consideration changes in population or changes in the state's economy.

Number of Businesses

The number of sales and use tax permit holders who filed one or more tax returns for the year are reported as the number of businesses.

Reporting Period

The reporting periods though 2005 in this report are calendar years. For example, the sales reported for the year 2000 are for the period, January 1, 2000 to December 31, 2000. The Sales and Use Tax Statistics reports for 2006 and 2007 use a slightly different methodology than in previous years. Rather than basing the report on the year in which sales were made (as was true in earlier reports), the 2006 and 2007 reports were based on when returns were processed. Starting in 2008, the reports are again based on the calendar year when the sales occurred.

Per Capita Sales

Per capita (or "per person") sales are calculated by dividing current dollar sales by the population estimate. In areas where population is subject to substantial change, this is a more satisfactory measure of sales activity than sales alone. However, it still does not reflect changes in the state economy.

Number of Businesses

The number of sales and use tax permit holders who filed one or more tax returns for the year are reported as the number of businesses.

Pull Factor

The pull factor was developed by Dr. Ken Stone, an economist from Iowa State University Extension Service, to provide a precise measure of sales activity in a locality. It is derived by dividing the per capita current dollar sales of a city or county by the per capita sales for the state. For example, if a city's per capita sales are \$20,000 per year and the state per capita sales are \$10,000 per year, the pull factor is 2.0 ($$20,000 \div $10,000$). The interpretation is that the city is selling to 200 percent of the city population. Worth noting that local consumption patterns or local average prices may skew pull factors. As example, a city may not have enough people willing to buy \$35 steak dinners to support restaurants that typically carry expensive selections.

Pull factors are good measures of sales activity because they reflect changes in population, inflation, and the state economy. Pull factors are available through the University of Minnesota Extension for total taxable sales for all cities with reported sales (generally, cities with a population of 5,000 or more) since 1990. The pull factors listed in this report are not adjusted for differing income levels in different communities; they are simply the ratio of local per person sales to the state average. Income levels are accounted for in the expected sales and potential sales formulas, described below.

Typical Pull Factor

The typical pull factor is a pull factor that represents the "norm" for cities within a population group. It is an average for cities within a population group excluding some of the outliers in the group.

Personal Income

Personal income is defined as the income received by, or on behalf of, all the residents of the county (state) from all sources. Personal income is the estimated sum of wage and salary earnings, supplements to wages and salaries (e.g., contributions to retirement funds, health plans, life insurance policies), proprietors' income, rental income, personal dividend income, personal interest income, and personal current transfer receipts to persons (e.g. receipts of Social Security, disability, worker's compensation, Medicare/Medicaid, food stamps, etc.) less contributions for government social insurance (e.g. Social Security, Medicare).

Index of Income

This index provides a measure of income, relative to the state, which is calculated by dividing local per capita income by state per capita income. The base is 1.00. For example, an index of income of 1.20 indicates that per capita income in the area is 20 percent above the state average.

Expected Sales

Expected sales are a retail performance benchmark. It is an estimate of the sales level a city would achieve if it were performing on par with Minnesota cities of a similar size. In addition to population and income variables, expected sales incorporate the typical strength of comparable communities via the typical pull factor. Expected sales are the product of city population, state per capita sales, the index of income and the typical pull factor. For example, if a city has a population of 5,000, the state per capita sales are \$9,000, the typical pull factor is 1.30, and the index of income is 1.03, expected sales are approximately \$60 million per year $(5,000 \times 9,000 \times 1.30 \times 1.03)$. This provides a means of comparing what is expected for a city of a certain size to what is actually happening.

Potential Sales

Potential sales are an estimate of the amount of money that is spent on retail goods and services by residents of a county. It is the product of county population, state per capita sales and the index of income. The potential sales concept for counties is similar to the expected sales calculations for cities. However, potential sales do not utilize a measure of average pulling power (like the typical pull factor that is used in the expected sales equation). Since a county is a relatively large region within which retail business takes place, counties are compared without adjustments for trade area size.

Variance between Actual and Expected Sales (Surplus or Leakage)

The variance between actual and expected sales is how much retail sales differ from the "norm" (i.e., the amount above or below the standard established by the expected sales formula). When actual sales exceed expected sales, we say the city has a "surplus" of retail sales. When actual sales fall short of expected sales, we say the city has a retail sales "leakage". The set of similarly-sized cities in Minnesota is the peer group to which the comparison is being made. Discrepancies between expected and actual sales occur for a variety of reasons.

Trade Area Population Gain or Loss

The trade area population gain or loss translates the percentage amount of surplus or leakage of retail sales into an estimate of the number of customers gained or lost in the trade area. It is calculated by multiplying the percent surplus or leakage by the population estimate for the city or county. For example, if a city with 10,000 residents had a retail sales surplus of 20%, the trade area population gain would be 2,000. Adding this number to the city's population gives an estimate of the population size of the city's trade area.

Calculating Expected Sales Using Comparisons with Other Rural Cities

Beginning in the middle of 2013, Retail Trade Analysis reports for cities outside of the 7-county Twin Cities area contained new Rural Community Trade Area Analysis pages. The earlier paragraph of how Expected Sales are calculated explained that a typical pull factor of similar-sized cities was used in the formula. These new pages for rural communities only use similar cities that meet the following three criteria: 1) within approximately 30% of similar population; 2) located outside of the 7-county metro area; 3) have a similar location on the trade-center hierarchy scale. Cities with a similar trade center hierarchy have a history of similar total taxable retail and service sales. This method will keep the pull factors from metro cities like Mendota Heights and Little Canada being used in calculations for rural cities like Fairmont and Grand Rapids. More information on trade center hierarchy can be found in the article *Trade-Center Hierarchy in Greater Minnesota* authored by Craig and Schwartau at http://www.cura.umn.edu/publications/catalog/reporter-41-3-4-2. This article noted there was little relative movement in any one city's hierarchy ranking with just a few exceptions where dramatic economic changes occurred.

CAUTIONS

Gross Sales

Gross sales are a comprehensive measure of business activity, but readers should be aware that the numbers in this report are self-reported by holders of sales and use tax reports. Furthermore, the gross sales are not audited by the State of Minnesota. It is believed that the gross sales figures are generally reliable, but there is the possibility of distortions, especially in smaller cities where misreporting may have occurred.

Misclassification

Holders of sales and use tax permits select the North American Industry Classification System (NAICS) category that best fits their business. Regardless of who makes this classification, errors are occasionally made. Also, sometimes a business will start out as one type of business, but may evolve over time to a considerably different type of business. Misclassifications can distort sales among business categories, especially in smaller cities. For example, a furniture store that is classified as a general merchandise store, will under-report the sales in the furniture store category and over-report the sales in the general merchandise category.

Suppressed Data

The sales data for merchandise categories that have less than four reporting firms are not reported. This is a measure taken by most states to protect the confidentiality of sales tax permit holders. The sales for suppressed retail categories are placed into the miscellaneous category and are included in total sales. The sales for suppressed service categories are placed into the NAICS 999 category and are not included in total sales.

Consolidated Reporting

Vendors doing business at more than one location in Minnesota have the option of filing a separate return for each location or filing one consolidated return for all locations. The consolidated return shows, for each business establishment, the sales made, tax due and location by city and county. Data for the establishments of consolidated filers are combined with data for single-location filers to produce the figures in this report. Occasionally consolidated reports may not be properly deconstructed and all the sales for a company may be reported for one city. Whenever misreporting is discovered, contacts are made by the Minnesota Revenue Department to clarify the situation.

Changes between 2000 and 2003

For fiscal year 2003, the Minnesota Department of Revenue implemented two major changes to improve their reporting of sales and use tax data. First, they adopted a geo-coding system, which accurately identifies the location of all business reporting sales and use tax to the state rather than relying on the businesses' postal addresses. One effect of this change is a movement of sales between neighboring cities (and in some cases, counties) in the year 2003. Thus, in several of the suburbs of Minneapolis and St.Paul and in cities such as Hermantown, which is adjacent to Duluth, the data show large increases in retail sales between 2000 and 2003, a substantial portion of which is due to the re-coding of business location and not to actual growth in sales.

The second change implemented by the Department of Revenue in 2003 was a shift from the Standard Industrial Classification system (SIC codes) to the 2002 North American Industry Classification System (NAICS codes). This switch does affect the comparability of the data series prior to 2000 with that of 2003 (and beyond), especially for merchandise categories. Overall retail and services sales are highly comparable over time. In many cases, the merchandise categories for the data prior to 2003 are very closely related to the new categories. For example, approximately 97% of the 2003 statewide sales in the general merchandise category were accounted for by firms also classified as general merchandise under the SIC system. In other cases, the correspondence is less straightforward. For example, only 56% of 2003 statewide sales in the Food and Beverage store category were accounted for by firms classified as Food Stores under the older classification system; 41% of 2003 Food store sales were accounted for by firms previously categorized as Miscellaneous Retail.

The 2002 NAICS system does provide greater detail and introduces some new sectors, such as Retail Electronics. Over time, these changes will improve the information available for retail trade analysis.

Pull Factor Changes after 2013

The calculation for pull factor, as described on Definitions page 2, uses the divisor "state sales per capita." Prior to 2013, the state taxable sales amount was obtained from the Minnesota Department of Revenue "Statewide by 3-Digit Industrial Code" sales tax report. However, certain retail and service categories have a large portion of their sales occurring from businesses outside of Minnesota. These include non-store retailers and the information service NAICS categories (telecommunications, publications, and broadcasting). Beginning with the 2013 data, the Minnesota sales from out-of-state businesses are no longer included in the calculation for the pull factor. While the individual retail and service sector pull factors in this report are not greatly affected by this change (except for non-store retail), the overall pull factor for the city may be increased by 8 to 14% depending on the amount of internet, mail order, and phone sales each year.